

## Mark M. Moseley CV

**Date of Birth:** 4 December 1953  
**Nationality:** Canadian



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### Education and Qualifications:

Bachelor of Laws (LL.B), University of British Columbia, 1976

Barrister and Solicitor of the Supreme Court of British Columbia, from 1978 to 2010  
(and a non-practicing member of the Law Society of British Columbia from 2010 to 2019)

Solicitor of the Supreme Court of England and Wales, from 1999 to 2010  
(and a non-practicing member from 2010 to date)

Guest Lecturer at the Program on Infrastructure in a Market Economy, Harvard Kennedy School, in 2012, 2013, 2014, 2015, 2016, 2017 and 2019

Guest Lecturer at the LL.M. Course on Public-Private Partnerships (PPP), University of Melbourne Law School, in 2019, 2020, 2021 and 2023

Guest Lecturer at the Centre for Energy, Petroleum and Mining Law and Policy (CEPMLP) of the University of Dundee, in 2022; Appointed by the Senate of the University of Dundee as a Honorary Lecturer, in 2023

Recognized Peer of the World Association of PPP Units and Professionals (WAPPP), in 2022

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### Professional Employment:

#### Moseley Infrastructure Advisory Services (MMM Infra)

Aug. 2019 to date: Principal, Moseley Infrastructure Advisory Services, a global consulting firm for infrastructure projects and enabling environments ([www.mmminfra.com](http://www.mmminfra.com))

#### Global Infrastructure Hub

May 2019 to Jul. 2019: Special Advisor at the Global Infrastructure Hub, a G20 initiative, Sydney, Australia, assisting with the transition arrangements for the new CEO

Apr. 2017 – Apr. 2019: COO of the GI Hub, on full-time secondment from the World Bank (Acting CEO from October 2018 to January 2019)

Nov. 2015 – Apr. 2017: Senior Director, Leading Practices, of the GI Hub, on part-time secondment from the World Bank

#### World Bank Group

Jul. 2016 – Apr. 2019 Lead Lawyer, Global Themes Department (specifically, the Infrastructure Practice Group in the GIPPA Unit), The World

Bank, Singapore (on full-time secondment to the Global Infrastructure Hub as of April 2017)

Jul. 2016 – Jun. 2016: Lead Lawyer, Public-Private Partnerships Cross-Cutting Solutions Group, The World Bank, Singapore (on part-time secondment to the Global Infrastructure Hub as of November 2015)

Jul. 2014 – Jun. 2016: Lead Lawyer, Public-Private Partnerships Cross-Cutting Solutions Group, The World Bank, Singapore

Aug. 2012 – Jun. 2014: Lead Counsel, Infrastructure Finance Centre, and Core Team Member of the Global Expert Team on Public-Private Partnerships, The World Bank, Singapore

Jul. 2009 – Jul. 2012: Lead Counsel – Energy, Legal Vice Presidency (LEGPS Unit) and Core Team Member of the Global Expert Team on Public-Private Partnerships, The World Bank, Washington, DC, USA

Jul. 2005 – Jun. 2009: Senior Counsel – Energy, Legal Vice Presidency (LEGPS Unit), The World Bank, Washington, DC, USA

**CMS Cameron McKenna (now CMS Cameron McKenna Nabarro Olswang LLP)**

Oct. 1997 – Jun. 2005: Partner, CMS Cameron McKenna, London, UK (Practice Group Manager; Energy, Projects and Construction Group from 2001-2005)

**Guild Yule & Company**

Sep. 1977 – Sep. 1997: Guild Yule & Company; Vancouver, Canada (Partner from 1983-1997)

**Government of Canada**

May 1976 – August 1977 Legislative Assistant to the Minister of Justice and Attorney-General of Canada; Ottawa, Canada

**Descriptions of Selected MMM Infra Activities:**

- **Sri Lanka:** Mark Moseley, the Principal of Moseley Infrastructure Advisory Services (MMM Infra), was engaged under the US Department of Commerce Commercial Law Development Program (CLDP), in 2023, to assist the Government of Sri Lanka with the preparation of a new Law on Public-Private Partnerships.
- **Mongolia:** Mark Moseley, the Principal of MMM Infra, was engaged under the US Department of Commerce Commercial Law Development Program (CLDP), in 2023, to assist the Mongolia Ministry of Economy and Development with the preparation of PPP secondary legislation.
- **Azerbaijan:** Mark Moseley, the Principal of MMM Infra, was engaged by the Asian Development Bank (ADB), in 2023, to develop a PPP Roadmap for Azerbaijan, as an input into the ADB Azerbaijan Country Partnership Strategy.
- **South Sudan:** MMM Infra was engaged by the World Bank Group, in 2023, to assist with the reform of electricity sector legislation in South Sudan.
- **Global:** Mark Moseley, the Principal of MMM Infra, was appointed as a member of the Strategic Advisory Group for the establishment of the proposed International Bank for

Nuclear Infrastructure (IBNI), a new International Financial Institution designed to have transformational impact in financing nuclear power generation, in order to address climate change and achieve Net Zero by 2050.

- **Canada:** MMM Infra was engaged by Infrastructure Canada (the Canadian Ministry of Intergovernmental Affairs, Infrastructure and Communities) to assist with the 2023 Legislative Review of the Canada Infrastructure Bank.
- **Global:** Mark Moseley, the Principal of MMM Infra, was appointed by the International Federation of Consulting Engineers (FIDIC), in 2022, as the Chair of the FIDIC Task Group for the Development of a Model PPP Contract.
- **India:** MMM Infra was engaged by the World Bank Group, in 2022, to develop structures for the use of PPP and similar transactions in respect of 'Just Transition' Coal Mine Closures.
- **Nepal:** Mark Moseley, the Principal of MMM Infra, was a member of the World Association of PPP Units and Professionals (WAPPP) team engaged under the US Department of Commerce Commercial Law Development Program (CLDP), in 2022, to provide training on the marketing of PPP projects to the Office of the Investment Board Nepal (OIBN).
- **Uzbekistan:** Mark Moseley, the Principal of MMM Infra, was engaged by the Asian Development Bank (ADB), in 2022, to assist with the legal framework for a proposed PPP transaction in Uzbekistan's natural gas distribution sector.
- **Global:** MMM Infra was engaged by the Global Infrastructure Facility, in 2022, to assist with the development of a report, requested by the G20 Infrastructure Working Group, on *Scaling-up Sustainable Infrastructure Investment by Leveraging Product Sector Participation*.
- **Azerbaijan:** Mark Moseley, the Principal of MMM Infra, was engaged by the ADB, in 2022, to assist with a capacity-building project for the Azerbaijan Public-Private Partnership (PPP) Development Centre.
- **Global:** MMM Infra was engaged by the World Bank Group, in 2021-22, to develop structures for the use of PPP transactions in respect of 'Just Transition' Coal Mine Closures.
- **Asia:** Mark Moseley, the Principal of MMM Infra, was engaged by the ADB, in 2021, to prepare training materials and a webinar for ADB staff in regard to *New Approaches to the Governance of PPP Unsolicited Proposals*.
- **Europe:** MMM Infra was engaged by the European Investment Bank, in 2021, to edit the forthcoming new *European PPP Expertise Centre (EPEC) Public-Private Partnership Guide*.
- **Mashreq Region (Iraq, Jordan and Lebanon):** MMM Infra was engaged by the World Bank Group, in 2021, to assist with the preparation of a new Maximizing Finance for Development (MFD) Strategy for the Mashreq Region.
- **Indonesia:** MMM Infra was engaged by IMC Worldwide Inc (IMC), in 2021, to support IMC's work on behalf of the Millennium Challenge Corporation (MCC) in respect of the MCC Indonesia Compact Development II initiative, with a focus on PPP transactions, and Indonesia's PPP enabling environment.
- **Ethiopia:** MMM Infra was engaged by the World Bank Group in 2021, to develop guidance materials in regard to the management of PPP Unsolicited Proposals (USP) for Ethiopia's PPP Directorate-General.
- **Asia:** Mark Moseley, the Principal of MMM Infra, was engaged by the Asian Development Bank, in 2020, to prepare training materials and a webinar for ADB staff in regard to *Achieving Transparency and Accountability in the Renegotiation of Public-Private Partnership Contracts*.
- **Asia:** Mark Moseley, the Principal of MMM Infra, was engaged by the Asian Development Bank, in 2020, to prepare a paper on *Reforming Risk Allocation Arrangements in Public-Private Partnership Transactions*, for presentation at an ADB public webinar on Quality Infrastructure Investment.

- **Global:** MMM Infra was engaged by Oliver Wyman (OW), in 2020, to provide advisory services in respect of digital network infrastructure and digital connectivity.
- **Canada:** MMM Infra's initial assignment was from the Canada Infrastructure Bank (CIB), which engaged Moseley Infrastructure Advisory Services (Canada) Ltd to produce a *Scoping Review for a Canada Inventory of Infrastructure Projects*, consisting of an Initial Report and Final Report, both of which were delivered in 2019.

#### **Descriptions of Selected GI Hub Projects and Activities:**

- **Global:** Representative of the GI Hub at meetings of the G20 Finance Ministers and Central Bank Governors, the G20 Finance and Central Bank Deputies and at the G20 Infrastructure Working Group.
- **Global:** Representative of the GI Hub at meetings of the Global Infrastructure Forum; the G20 OECD Long-Term Investors Task Force; the Advisory Council of the Global Infrastructure Facility; Annual Meetings and infrastructure-focused events of the Asia Infrastructure Investment Bank, the European Bank for Reconstruction and Development, the Inter-American Development Bank, the New Development Bank and the World Bank; and selected meetings of APEC Senior Finance Officials.
- **Global:** Supervisory roles in respect of GI Hub tools and reports, including the *PPP Risk Allocation* tool; the *PPP Contract Management* tool; the guidance note on *Governmental Processes Facilitating Infrastructure Project Preparation*; the *InfraCompass* report; the *Global Infrastructure Outlook* report; the *Reference Guide on Output Specifications for Quality Infrastructure*; and the *Quality Infrastructure Investment Database*.
- **Various Countries:** Supervisory roles in respect of GI Hub country engagements, including engagements in China, Nigeria, Saudi Arabia, Indonesia, South Korea and Mexico.

#### **Descriptions of Selected World Bank Projects and Activities:**

- **Global:** Representative of the World Bank on infrastructure issues at the G20 Investment and Infrastructure Working Group and at the G20 Development Working Group, from 2014 to 2015.
- **Global:** Task Team Manager for the Public-Private Partnerships in Infrastructure Resource Center (now known as the Public-Private Partnerships in Infrastructure Law Center) website (<https://ppp.worldbank.org/public-private-partnership/>), from 2006 to 2015.
- **Global:** Task Team Manager for the *Report on Recommended PPP Contractual Provisions, 2015 Edition*, in 2015.
- **Global:** Task Team Manager for the PPP Institutional Support RAS Project, from 2016 to 2018.
- **Saudi Arabia:** Task Team Manager for the Privatization and PPP Strategy Support RAS Project, in 2017.
- **Oman:** Member of the Task Team on the Public Private Partnership Support Project, assisting the Government of Oman with the development of the legal and institutional arrangements for attracting private sector investment in infrastructure using, from 2016 to 2017.
- **Turkey:** Co-Task Team Manager for the PPP Diagnostic RAS Project, in 2016.
- **Morocco:** Lead member of the World Bank PPP Review Team on the Ouarzazate 1 Concentrated Solar Power Project, assisting the Government of Morocco on the development of a CSP Independent Power Producer (IPP) plant, from 2011 to 2015.
- **Central Asia:** Member of the Task Team on the CASA-1000 Project, assisting the Governments of Tajikistan, Afghanistan, the Kyrgyz Republic and Pakistan on the development of an international power transmission line, from 2006 to 2015.
- **Kazakhstan:** Provision of technical assistance, as a member of the Global Expert Team on Public-Private Partnerships, to the Government of Kazakhstan in regard to the legal

and regulatory framework for project finance and securitization transactions, from 2010 to 2015.

- **Vietnam:** Member of the Task Team on the DPEP Expressway PPP Pilot Project, assisting the Government of Vietnam on the development of a public-private partnership toll road, from 2011 to 2015 (Task Team Manager in 2015).
- **Kosovo:** Member of the Task Team on the Kosovo Power Project, assisting the Government of Kosovo on the development of a lignite-fuelled IPP, from 2005 to 2014.
- **Botswana:** Member of the Task Team on the Morupule B Power Project, assisting the Government of Botswana with the establishment of a new power sector regulatory framework, from 2008 to 2014.
- **Cameroon:** Member of the Task Team on the Energy Sector Development SIL Project, assisting the Government of Cameroon on the general development of the energy sector and, specifically, on the development of multiple hydroelectric IPP facilities on the Sanaga River, from 2011 to 2012.
- **Sierra Leone:** Provision of technical assistance, as a member of the Global Expert Team on Public-Private Partnerships, to the Government of Sierra Leone in regard to the proposed Law on Public-Private Partnerships, from 2010 to 2014.
- **Djibouti:** Member of the Task Team on the Power Access and Diversification Project, assisting the Government of Djibouti on IPP geothermal and other power supply options, from 2012 to 2013.
- **Nile Basin:** Member of the Task Team on the Regional Rusumo Falls Project, assisting the Governments of Rwanda, Tanzania and Burundi on the development of a regional hydropower plant, from 2006 to 2011.
- **Bangladesh:** Peer Reviewer for the World Bank Bangladesh PPP Framework Review Team in 2011, and presenter at the International Finance Corporation (IFC) Workshop on Public-Private Partnerships held in Dhaka on 9 March 2011.
- **Palau:** Member of the Task Team on the Oil and Gas Legislative Reform Project, assisting the Government of Palau in regard to the establishment of a legal and regulatory environment for petroleum exploration and development, from 2009 to 2010.
- **Sierra Leone:** Member of the Task Team on the Power and Water Project, assisting the Government of Sierra Leone in the reform of the National Power Authority of Sierra Leone and the supply of emergency power under an IPP project, from 2006 to 2009.
- **Turkey:** Member of the Task Team on the Electricity Generation Rehabilitation and Restructuring Project, assisting the Government of Turkey in the rehabilitation of existing thermal generation plants, in the context of an overall power sector reform program, from 2005 to 2006.
- **Iran:** Member of the Task Team on the Iran Energy Sector Analytical and Advisory Activities (AAA) Study, assisting the Government of Iran in an assessment of its natural gas and power sectors, and the prospects for the development of IPP power production, during 2006.
- **Rwanda:** Member of the Task Team on the Urgent Electricity Rehabilitation Project, assisting the Government of Rwanda in the reform of the national power and water utility, Electogaz, during 2006.
- **Uganda:** Member of the Task Team on the Power Sector Development Project, assisting the Government of Uganda in the development of a medium-term IPP project, from 2006 to 2008.
- **Guinea Bissau:** Member of the Task Team on the Infrastructure Rehabilitation Project, assisting the Government of Guinea Bissau in regard to power sector reforms, during 2007.
- **Southern Africa:** Member of the Task Team on the Southern Africa Power Market Program, assisting the Government of Malawi in the development of an interconnector to the Southern African Power Pool, during 2007.

### **Descriptions of Selected CMS Cameron McKenna Projects and Activities:**

- **Russia:** Advised RAO UES, then the Russian national electricity utility, on the development of the new competitive power market in Russia, from 2000 through 2005. This included design of the contractual framework for the market and the development of an investment guarantee mechanism to attract investment in generation during the transition to a fully competitive environment.
- **India:** Advised the Government of Karnataka, India, on the privatisation of the state-owned electricity distribution business, including advising on new draft electricity legislation, from 2000 through 2005.
- **Jordan:** Advised the Government of the Hashemite Kingdom of Jordan on the privatisation of the state-owned electricity sector, including regulatory arrangements, from 2001 through 2005.
- **Hong Kong, China:** Advised the Hongkong Electric Company on potential electricity market and regulatory arrangements in the Hong Kong SAR, from 2000 through 2005.
- **Lesotho:** Advised the Government of Lesotho on the privatisation of the state-owned Lesotho Electricity Corporation, including advising on new draft power sector regulation legislation, from 2001 through 2004.
- **Nigeria:** Advised the Nigerian Bureau of Public Enterprises on the privatisation and reform of the Nigeria electricity industry, including advising on the draft electricity legislation and contractual and regulatory arrangements, during 2000 through 2002.
- **Philippines:** Advised the Philippines National Electrification Administration on the development of Investment Management Contracts for local electricity suppliers, during 2000 through 2002.
- **Canada:** Advised the Ontario Ministry of Energy, Science and Technology on the Ontario electricity market restructuring legislation, and advised the Ontario Independent Market Operator on the proposed market arrangements, in 1997, 1998 and 1999.
- **Poland:** Advised the World Bank on options for the further restructuring of the Polish electricity market, in 1999.

### **Descriptions of Selected Guild Yule & Company Projects and Activities:**

- **Canada:** Counsel for the British Columbia Utilities Commission on major electricity rate and facility hearings, from 1993 to 1997, and Counsel for the British Columbia Task Force on Electricity Market Reform, appointed by the Province of British Columbia, in 1997 and 1998.
- **Canada:** Counsel for Province of British Columbia in proceedings before the Canadian National Energy Board (NEB) with respect to natural gas transmission pipeline rates and facilities, from 1978 to 1990; and counsel for the major natural gas distribution utilities in the Pacific Northwest region of the United States of America, again in respect of NEB proceedings concerning natural gas transmission pipeline rates and facilities, from 1990 to 1997.
- **Canada:** Solicitor for the Province of British Columbia, from 1987 to 1996, on the public-private partnership transaction for the Vancouver Island Pipeline Project.
- **Canada:** Counsel for the British Columbia Petroleum Corporation on proceedings before the Canadian National Energy Board during the 1980's respecting natural gas surplus tests.
- **Canada:** Co-author of "A Report on the Marketing of British Columbia Natural Gas", for the Province of British Columbia, in 1983.

## **Selected Lecture Series, Recent Publications and Recent Conference Presentations:**

- Lecture on “PPP Unsolicited Proposals”, given during the graduate studies course on Public Private Partnerships Law for the University of Melbourne Law School’s LLM programme, in 2023.
- Presentation on the proposed International Bank for Nuclear Infrastructure (IBNI), at the World Utility Congress Nuclear Energy Forum in Abu Dhabi, in 2023.
- “A New Sector for Public-Private Partnerships: Just Transition PPPs”, paper published on the website of the World Association of PPP Units and Professionals (WAPPP), in 2022.
- Lecture on “Just Transitions for Coal Mine Closures – The Opportunity for Private Investment”, given during the LLM graduate studies at the Centre for Energy, Petroleum & Mineral Law and Policy of the University of Dundee, in 2022.
- Chair of the Social Infrastructure Forum sessions on Day 1 of the Infrastructure Investor Global Summit (IIGS) 2021 and 2022 conferences, and Chair of the Government Forum sessions on at the IIGS 2020 and 2019 conferences.
- Presentations on the use of Dispute Boards on PPP projects, at the Dispute Resolution Board Foundation’s 2021 and 2022 Global Conferences.
- “Just Transitions for Coal Mine Closures – The Opportunity for Private Investment”, a lecture given at the Centre for Energy, Petroleum and Mining Law and Policy (CEPMLP) of the University of Dundee, in 2022.
- Keynote Address on “Value for Money Assessments for Public-Private Partnership Projects”, at the Istanbul PPP Week 2021 event (with presentations given on other infrastructure investment topics at previous Istanbul PPP Weeks, in 2020 and 2015).
- “Public-Private Partnerships Enabling Environments in Developing Countries”, lectures given during the course on PPP Law for the LLM Program at the University of Melbourne Law School, in 2021, 2020 and 2019.
- “Legal Issues for PPP Transactions”, lectures given during the course on Infrastructure in a Market Economy at the Harvard Kennedy School, Cambridge MA, in 2019, 2017, 2016, 2015, 2014, 2013 and 2012.
- Presentation on “Restoring Confidence in PPPs” during the African Legal Support Facility Webinar on Charting Africa’s Road to Recovery – Infrastructure Sector Upgrades, in December 2020.
- Paper on “PPP Risk Allocation Reform” published under the Papers of the International Society of Public Private Partnerships Sciences, in November 2020.
- Presentation on “PPPs After the Pandemic” at the inaugural global webinar hosted by the Istanbul PPP Centre of Excellence, in May 2020.
- Presentation on “Multilateral Development Banks, International Organizations and Global Infrastructure Governance” at the International Forum on Belt & Road and Global Governance, Shanghai, in October 2019.
- “The Foundations of Economic Activity”, article included in *G20 Argentina, the Buenos Aries Summit*, published by the G20 Research Centre at the University of Toronto, November 2018.
- Keynote Address at the 4th China PPP Financing Forum, Shanghai, November 2018.
- Presentation on “Financing Sustainable Growth and Infrastructure in Asia and Beyond” at the 2018 Annual Meeting of the Institute of International Finance, Bali, October 2018.
- Presentation on “Project Identification and Risk Mitigation” at the Belt and Road Global Forum, Hong Kong, June 2018.
- Presentation on “Governance, Data and Global Trends” at the 2018 APIC-Japan World Pension Funds and Social Security Systems Summit, Tokyo, June 2018.

- Presentation on “Blockchain, Smart Contracts and Infrastructure” at the Commonwealth Business Forum, London, April 2018.